

2012 GLOBAL COMPACT IMPLEMENTATION SURVEY

Thank you for completing the 2012 Global Compact Implementation Survey.

This annual benchmark survey is not an evaluation of any single company's performance. Rather, it allows the Global Compact to broadly understand the ways in which our business participants are working to implement the ten principles and partnerships. Through your honest responses, we are able to assess where and how progress is being made, as well as identify areas that are challenging for companies. This survey provides the Global Compact with information that is critical to the prioritization and development of future resources, dialogues and learning events for participants.

The survey must be completed by <u>14 December 2012</u>:

- A copy of the survey can be downloaded to facilitate its online completion: English Français Español
 中文
- All answers provided will be treated in strict confidence and will only be reproduced in aggregated and anonymous form.
- If you need to leave the survey before it has been submitted, simply close your browser. Your answers will be saved. You can return to and change your answers at any time until you submit the survey.
- To begin the survey, please click on the ">>" button below.

Note on terminology: The terms corporate responsibility and corporate sustainability are used interchangeably in this survey – and are defined as a company's delivery of long-term value in financial, social, environmental and ethical terms – covering all ten principles of the Global Compact.

If you have any questions or encounter challenges in completing the survey, please contact <u>survey@unglobalcompact.org</u>. We will respond promptly.

Thank you for your time and important contribution.

The UN Global Compact Office

SECTION I

MANAGEMENT & GOVERNANCE

This is not an evaluation of your company's policies and performance. The survey is strictly used for information gathering and it is important to answer accurately. All information provided will be treated in strict confidence.

Note on terminology: The terms corporate responsibility and corporate sustainability are used interchangeably in this survey – and are defined as a company's delivery of long-term value in financial, social, environmental and ethical terms – covering all ten principles of the Global Compact.

- 1. At what levels within your company are corporate responsibility policies and strategies developed and/or evaluated? Select all that apply:
 - ___CEO
 - ___Board of Directors*
 - ___Corporate Responsibility or Ethics officer
 - ____Senior management
 - ____Middle management
 - ____Subsidiaries
 - ___Other (specify) _____

*For companies without a formal Board, other governance or ownership body assumes these responsibilities

2. How often does your company's Board of Directors (or equivalent*) address corporate responsibility issues? Select only one choice:

- ____Board discusses and acts on these issues as part of regular agenda
- ____Board addresses these issues from time to time, as needed
- ____Board does not address corporate responsibility issues
- ___Other (specify) _____
- ___Unsure

*For companies without a formal Board, other governance or ownership body assumes these responsibilities

2a. Skip this question if answer "Board does not address corporate responsibility issues" above:

How does your company's Board of Directors (or equivalent*) address corporate responsibility issues? Select all that apply:

- ____Appoints sub-committee or individual member responsible for corporate responsibility
- ____Approves reporting on corporate responsibility (e.g., Sustainability report, Communication on Progress)
- ____Establishes or approves targets for the company's sustainability performance
- Links executive remuneration packages to corporate sustainability performance
- ____Provides corporate responsibility training for Board members
- ___Other (specify) ___
- ___Unsure
- ___None

*For companies without a formal Board, other governance or ownership body assumes these responsibilities

3. What actions has your company taken to embed corporate responsibility throughout its strategies and operations? Select all that apply:

- Set measureable sustainability goals
- ____Establish/adjust policies to incorporate visions and goals
- ____Monitor and evaluate sustainability performance
- ____Public disclosure of sustainability policies and practices
- ____Engage in multi-stakeholder consultations
- ____Join voluntary initiatives (e.g. sector, issue specific) in addition to the Global Compact
- ____Integrate into relevant corporate functions
- ____Integrate into business unit strategies and operations
- ____Values reflected in code of conduct
- ___Other (please specify)_
- ___None
- ___Unsure

3a. If answer "Join voluntary initiatives":

How many voluntary initiatives or standards have you joined or adopted? Select only one choice:

- ___1-5
- ___6-10
- ___ 11-15
- ___ 15+

Have you developed criteria for joining voluntary initiatives or adopting voluntary standards?

- ___Yes
- ___No
- ___Unsure

lf yes,

Please categorize how each of the following affects your company's decision to join a voluntary initiative or adopt a voluntary standard: (select only one choice)

	Negative	Neutral	Positive
Requires top management endorsement			
Requires legal or compliance approval			
Requires annual fee			
Includes reporting requirements			
Relevant to company's local operations			
Resources in place to manage the commitment			
Already aligned with company practices			
Complements existing commitments to other initiatives			
or standards			
Potential to advance company practices			
Responds to stakeholder concerns or expectations			
Other (specify)			

If no,

Why has your company not developed criteria to evaluate joining voluntary initiatives or adopting voluntary standards?

- __ Company chooses not to join many initiatives/adopt standards
- __ Company not often approached to join initiatives/adopt standards
- ___ Not a priority
- ____Lack of internal resources or support
- __ Other (specify)_
- ___Unsure

4. How does your company communicate its corporate responsibility policies and expectations with employees? Select all that apply:

- Employee orientation
- ____Staff training or workshops
- ____Train managers to integrate issues into strategy and operations
- ____Incorporate sustainability criteria into employee performance assessments
- ____Link sustainability performance to compensation
- ___Code of Conduct
- Use internal communications channels (e.g., email, intranet or newsletter)
- ____Management meetings with employees (e.g., "Town Halls")
- ___Other (specify) __
- ___None
- ___Unsure

5. What are the top 5 reasons for your company's participation in the Global Compact? Please select 5 responses and then rank your responses in order of importance from 1 – 5, with 1 being the most important reason.

- ____Increase trust in company through public commitment to sustainability
- ____Address humanitarian concerns
- ____Global Compact is a global initiative with local presence
- ____Acquire knowledge to advance sustainability into operations and strategy
- ____Establish links with UN
- ____Networking with other organizations
- ___Universal nature of the principles
- ____Address business opportunities and risks
- Comprehensive framework that includes the range of sustainability issues
- Promotes action on sustainability within the company
- ____Attract, motivate and retain employees
- ____Pressure from external stakeholders
- ____Investor efforts to evaluate corporate sustainability performance
- ___Other (please specify)_____
- ___Unsure

6. To what extent does your company spread its commitment to the Global Compact throughout its subsidiaries*?

On a scale of 1 to 5: 1=Not spreading commitment beyond headquarters, 5=Require all subsidiaries to implement the Global Compact principles and assess their progress (select only one choice):

___1 (Not spreading commitment beyond headquarters)

___2 3

____3

_5 (Require all subsidiaries to implement the Global Compact principles and assess their progress)

___ Do not have subsidiaries

*The term "subsidiary" is used to cover all types of parent company/affiliate organizational structures.

6a. If answer "1":

Why is your company not spreading its commitment to the Global Compact throughout its subsidiaries? Select all that apply:

- ___Lack of financial resources
- ____Not a priority for the company
- ____Structure between parent company-subsidiary not conducive
- ____Corporate responsibility not integrated in lines of business
- ____Not yet prepared to spread to subsidiaries
- ____Difficulty due to local environment (e.g., cultural, regulatory)
- ___Other (please specify)_____
- ___Unsure

6b. *If answer "2 – 5":*

What actions is your company taking to spread its commitment to the Global Compact throughout subsidiaries? Select all that apply:

- ___Conduct training and awareness-raising sessions for subsidiaries
- ____Connect Global Compact principles to local priority issues
- ____Establish Corporate Responsibility position (or similar) in subsidiaries
- ____Monitor and evaluate subsidiary actions through reporting to headquarters
- ____Encourage subsidiaries to join Global Compact Local Networks
- ____Encourage subsidiaries to engage in multi-stakeholder consultations
- ____Engage in partnerships at local level through subsidiaries
- ___Other (specify) _____
- ___Unsure
- 7. To what extent do you consider adherence to the Global Compact principles by supply chain partners? Note: "Adherence" does not require the supplier to be a participant of the Global Compact.

On a scale of 1 to 5: 1=Not considered, 5=Required (select only one choice):

____1 (Not considered)

___2 ___3

___4

___5 (Required)

7a. If answer "1":

For what reason(s) do you not consider adherence to the Global Compact principles by supply chain partners? Select all that apply:

- ____Lack of financial resources
- ___Lack of capacity
- ____Corporate responsibility data not available
- ____Lack of knowledge on how to integrate principles into procurement practices
- ____No clear link to business value
- ___Not a priority
- ___Other (specify) _____
- ___Unsure

7b. If answer "2 – 5":

What actions does your company take to advance supplier adherence to Global Compact principles? Select all that apply:

- ___Include corporate responsibility expectations in relevant documents (e.g. contracts, purchase orders)
- ____Train procurement staff on corporate responsibility
- ____Reward suppliers that perform well on business and corporate responsibility criteria
- ____Assist suppliers with setting and reviewing goals
- ____Review and comment on supplier remediation plans
- ____Provide training for suppliers on relevant issues
- Provide resources to suppliers for specific improvement projects
- ____Facilitate supplier engagement with stakeholders (e.g., civil society, government)
- ___Other (specify) _____
- ___None
- ___Unsure

How does your company assess adherence to Global Compact principles by supply chain partners? Select all that apply:

- ____Audits by company staff
- ____Audits by third party
- ____Self-assessment questionnaire
- ____Regular business review
- ____Review publicly available sustainability reports, certifications or website
- ____Review documentation provided by supply chain partner that is not publicly available
- ____Verification of remediation activities
- ___Other (specify) _____
- ___Unsure

8. Do you have a public policy strategy in relation to your corporate responsibility commitments?

- ___Yes
- ___No
- ___Unsure

If answer "Yes":

What are the characteristics of this public policy engagement? Select all that apply:

- ____Publicly advocate for action in relation to the Global Compact principles and/or other UN goals
- ____Company leaders participate in conferences and other public policy interactions relating to the Global Compact principles and/or other UN goals
- ____Align traditional government affairs activities (i.e. lobbying) with corporate responsibility commitments _____Regional or local public policy activities
- ___Other (specify) ____
- ___Unsure

SECTION II

IMPLEMENTING THE TEN PRINCIPLES

Note: This is not an evaluation of your company's policies and performance. The survey is strictly used for information gathering and it is important to answer accurately. All information provided will be treated in strict confidence.

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Human Rights

Principle 1: Businesses should support and respect the protection of internationally proclaimed human rights; and

Principle 2: make sure that they are not complicit in human rights abuses.

1. Do you have policies or practices in place related to Human Rights?

Yes
No

- 2. How does your company take the human rights principles into account in its policies or practices? Select all that apply:
 - ____Set of corporate principles on human rights specifically
 - ____Within an overall corporate code or principles
 - ____Operational guidance notes
 - ____Complaint mechanism
 - Employee performance assessment
 - ____Human rights risk assessment
 - ____Human rights impact assessment
 - ____Training and awareness programmes for employees
 - ____Monitor and evaluate performance
 - Public disclosure of human rights policies and practices
 - ____Supply chain and subcontracting arrangements
 - ____Participate in industry or issue-specific initiatives
 - ____Multi-stakeholder dialogue
 - ___Other (specify) ___
 - ___Unsure

3. To which groups do your company's human rights policies or practices apply? Select all that apply:

- ___Employees
- ____Employee representatives (e.g. trade unions)
- ____Subsidiaries
- ____Suppliers
- ___Other business partners
- ____Communities surrounding company's operations
- Government
- ___Customers
- ___Other (specify) _____
- ___Unsure

4. Which aspects of human rights are addressed in your company's policies or practices? Select all that apply:

- ___Life, liberty and security of the person
- ____Forced labour
- ___Child labour
- ____Right to privacy
- ____Non-discrimination
- ____Workplace health and safety
- ____Adequate standard of living
- ___Health
- ____Freedom of association and other rights at work
- ___Other (specify) _____
- ___Unsure

5. Which of the following human rights and business resources are you aware of? Select all that apply:

- ____Guiding Principles on Business and Human Rights (UN)
- ____Human Rights Management Framework (UNGC)
- ____Guide on How to Develop a Human Rights Policy (UNGC)
- Guide for Integrating Human Rights into Business Management (UNGC/BLIHR/OHCHR)
- Human Rights Translated: A Business Reference Guide (UNGC/Castan Centre/IBLF/OHCHR)
- Human Rights Compliance Assessment "Quick Check" Tool (Danish Institute for Human Rights)
- Guide to Human Rights Impact Assessment and Management (IBLF/IFC/UNGC)
- ____Women's Empowerment Principles (UNGC/UN Women)
- ____Children's Rights and Business Principles (UNICEF/UNGC/Save the Children)
- ____Human Rights and Business Dilemmas Forum (UNGC/Maplecroft/GE Foundation)
- ___None

6. Has your company signed the CEO Statement of Support for the Women's Empowerment Principles?

___Yes ___No Unsure

<u>Labour</u>

- Principle 3: Businesses should uphold the freedom of association and the effective recognition of the right to collective bargaining;
- Principle 4: the elimination of all forms of forced and compulsory labour;
- Principle 5: the effective abolition of child labour; and
- Principle 6: the elimination of discrimination in respect of employment and occupation.

1. Do you have policies or practices in place related to Labour?

- ___Yes No
- 2. How does your company take the labour principles into account in its policies or practices? Select all that apply:
 - ____Recognize that all workers are free to form and join a trade union of their choice
 - ____Policy not to use or benefit from forced labour
 - ____Policy not to use or benefit from child labour
 - ____Non-discrimination policy
 - ____Equal opportunity policy
 - ____Other (specify) ______
 - ___Unsure
- 3. Which groups are given consideration in your company's policies and practices concerning labour standards? Select all that apply:
 - ___Employees
 - ____Employee representatives (e.g. trade unions)
 - ____Temporary employment
 - ____Subsidiaries
 - ____Suppliers
 - ___Other business partners
 - Communities surrounding company's operations
 - ____Government
 - ___Customers
 - ___Other (specify) _____
 - ___Unsure

4. What actions does your company take to implement the labour principles? Select all that apply:

- Participate in institutional framework for industrial relations and collective bargaining
- ____Working conditions and terms of employment are addressed through collective bargaining
- ____Reliable mechanisms for age verification
- ____Support vocational training and counseling programmes
- ____Labour rights risk assessment
- ____Labour rights impact assessment
- ____Training and awareness programmes for employees
- ____Monitor and evaluate performance
- ____Public disclosure of labour policies and practices
- ____Supply chain and subcontracting arrangements
- Participate in industry or issue-specific initiatives
- ____Multi-stakeholder dialogue
- ___Other (specify) _____
- ___Unsure

5. Which of the following labour resources are you aware of? Select all that apply:

____The Labour Principles of the United Nations Global Compact: A Guide for Business (UNGC/ILO) ____ILO Helpdesk (ILO)

- Eliminating Child Labour Guides for Employers (ILO)
- Combating Forced Labour A Handbook for Employers and Business (ILO)
- Human Trafficking and Business: Good Practices to Prevent and Combat Human Trafficking (UNGC/UN.GIFT/ILO/IOM)
- ___None

Environment

Principle 7: Businesses are asked to support a precautionary approach to environmental challenges;

Principle 8: undertake initiatives to promote greater environmental responsibility; and

Principle 9: encourage the development and diffusion of environmentally friendly technologies.

1. Do you have policies or practices in place related to Environment?

___Yes ___No

2. How does your company take the environmental principles into account in its policies or practices? Select all that apply:

____Voluntary charters or codes

- "Triple bottom line" policy or strategy for sustainable development
- ____Performance targets and indicators
- ____Cleaner and safer production objectives
- ____Sustainable consumption and responsible use objectives
- ___Other (specify) _____
- ___Unsure

3. To which groups do your company's environmental policies and practices apply? Select all that apply:

- ___Employees
- ____Subsidiaries
- ____Suppliers
- ____Production sites owned by company
- ___Customers
- ___Other business partners
- ____Communities surrounding company's operations
- ___Other (specify) _____
- ____Not applicable
- ___Unsure

4. What actions does your company take to implement the environmental principles? Select all that apply:

- ____Environmental management systems
- ____Technology assessment and management
- ____Life-cycle assessment and costing
- ____Water footprinting
- ___Eco-design
- ____3R (reduce, re-use, recycle)
- ____Emissions trading and/or Clean Development Mechanism Projects
- ____Report greenhouse gas emissions and strategic climate change data
- ____Use good practices from the industry
- ____Environmental risk assessment
- ____Environmental impact assessment
- ____Training and awareness programmes for employees
- ____Monitor and evaluate performance
- ____Public disclosure of environmental policies and practices
- ____Supply chain and subcontracting arrangements
- Participate in industry or issue-specific initiatives
- ____Multi-stakeholder dialogue
- ___Other (specify) _____
- ___Unsure

- 5. To what extent does your company address each of the following environmental issues? On a scale of 1 to 5: 1=Not addressed, 5=Fully integrated into company strategy and operations
 - Resource efficiency
 - ___Climate change ____Water

 - Biodiversity
 - ____Waste management
 - ____Renewable energy sources

6. Has your company joined the CEO Water Mandate?

Yes ____ ___No ___Unsure

7. Has your company joined Caring for Climate?

Yes No Unsure

Anti-Corruption

Principle 10: Businesses should work against corruption in all its forms, including extortion and bribery.

1. Do you have policies or practices in place related to Anti-corruption?

- ___Yes
- ___No

2. How does your company take the anti-corruption principle into account in its policies or practices? Select all that apply:

- ____Explicit policy addressing anti-corruption
- ____Within an overall corporate code or principles
- ____Zero-tolerance policy towards corruption
- ____Specialized unit within the company (e.g. an ethics/compliance officer, oversight board)
- ____Pre-approval of facilitation payments required
- ____Political donations publicized
- ____Policies limiting the value of gifts
- ____Policies on donations to charitable organizations
- ____Suppliers required to have anti-corruption policies in place
- ___Other (specify) __
- ___Unsure

3. To which groups do these anti-corruption policies and practices apply? Select all that apply:

- ___Employees
- ____Subsidiaries
- ____Suppliers
- ____Other business partners (e.g. agents)
- ____Communities surrounding company's operations
- ___Government
- ___Customers
- ___Other (specify) _____
- ___Unsure

4. What actions does your company take to implement the anti-corruption principle? Select all that apply:

- ____Management systems addressing bribery and anti-corruption
- ____Anti-corruption policy is publicly accessible
- ____Country Managers sign "no bribery" certifications
- ____Anonymous hotline for reporting of corruption instances
- ____Record instances of corruption
- ____Record facilitation payments and gifts
- ____Sanction system for corruption breaches by employees
- ____Terminate contracts with suppliers if corruption occurs
- ____Engage in collective action
- Corruption risk assessment
- ___Corruption impact assessment
- ____Training and awareness programmes for employees
- ____Monitor and evaluate performance
- ____Public disclosure of anti-corruption policies and practices
- ____Supply chain and subcontracting arrangements
- ____Participate in industry or issue-specific initiatives
- ____Multi-stakeholder dialogue
- ___Other (specify) _____
- ___Unsure

5. Which of the following anti-corruption resources are you aware of? Select all that apply:

- ____United Nations Convention against Corruption (UN)
- ____Reporting Guidance on the 10th Principle Against Corruption (UNGC/Transparency International)
- Fighting Corruption in the Supply Chain: A Guide for Customers and Suppliers (UNGC)
- RESIST Resisting Extortion and Solicitation in International Transactions (UNGC/ICC/Transparency International/WEF)
- ____E-Learning Tool: The Fight Against Corruption (UNGC/UNODC)
- ____Business Fighting Corruption: A Resource Center for Business (WBI and partners)
- Collective Action Building a Coalition Against Corruption (UNGC/ICC/Transparency International/WEF-PACI/WBI/CIPE/Global Advice Network/Grant Thornton/Siemens)
- ___None

Business and Peace

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1. Do you have operations in high-risk and/or conflict-affected areas*?

___Yes ___No ___Unsure

* The Global Compact – PRI Guidance on Responsible Business in Conflict-Affected & High-Risk Areas defines "high-risk" or "conflict-affected" areas as: those that are not currently experiencing high levels of armed violence, but where political and social instability prevails; those in which there are serious concerns about abuses of human rights and political and civil liberties, but where violent conflict is not present; those that are currently experiencing violent conflict, including civil wars, armed insurrections and other types of organized violence and those that are in transition from violent conflict to peace, often referred to as "post-conflict" (where there may be a risk of falling back into violent conflict).

If answer "Yes":

How does your company advance responsible business practices in these high-risk and/or conflictaffected areas? Select all that apply:

Core business:

- ____Adapt or establish policies and strategies for the specific context based on due diligence
- ____Adhere to best practices even where national law sets a lower standard
- ____Apply best practice approaches to the management of security services
- ____Develop supply chain management system to assess resources and raw materials

Government Relations:

- ____Explore opportunities for constructive engagement with government in order to support peace
- Take measures to avoid complicity in human rights violations by government actors
- ____Develop management practices to prevent corrupt relationships with government officials

Local Stakeholder Engagement & Strategic Social Investment:

- ____Establish stakeholder engagement mechanisms across company and contractor operations
- ____Approach to stakeholder engagement includes civil society
- ____Approach to stakeholder engagement includes international organizations
- Take actions towards constructive and peaceful company-community engagement
- ____Undertake social investment projects as a component of local engagement
- Ensure social investment projects are sustainable

Implementing the Ten Principles

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1. Overall, to what extent has participation in the Global Compact helped advance corporate responsibility policies and/or practices within your company?

On a scale of 1 to 5: 1=No impact, 5=Would not have happened without being a participant (select only one choice):

___1: No impact

- ____2: Minimally helped advance efforts
- ____3: Moderately helped advance efforts
- ____4: Significantly helped advance efforts
- ____5: Advancement would not have happened without being a participant

2. How would you assess your company's overall efforts to advance the following corporate responsibility issues?

Please indicate a value between 0 - 100, where 100% equals maximum effort (e.g., comprehensive policies in place and action being taken across the company's operations, and extended fully throughout the supply chain)

Human rights	%
Labour	%
Environment	%
Anti-corruption	%

SECTION III

CONTRIBUTION TO DEVELOPMENT

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1. As an experienced business executive, what do you personally see as the 5 most urgent global sustainability challenges?

	(Select 5 responses)
Poverty eradication	
Growth & employment	
Food security	
Education	
Inequalities	
Health	
Climate change	
Water and sanitation	
Energy	
Peace and security	
Disaster risk reduction	
Corruption	
Urbanization	
Other	

2. What are the 5 areas on which your company's actions can have the greatest impact in the future?

	(Select 5 responses)
Poverty eradication	
Growth & employment	
Food security	
Education	
Inequalities	
Health	
Climate change	
Water and sanitation	
Energy	
Peace and security	
Disaster risk reduction	
Corruption	
Urbanization	
Other	

- 3. Does your company take actions to advance UN goals and issues (such as development, disaster relief, health, education) through core business, philanthropy, advocacy or partnership activities?
 - ___No

If yes: Does your company take actions to:

Core business:

- ___Align core business strategy with one or more relevant UN goals / issues
- Develop products and services or design business models that contribute to UN goals / issues

Social investment and philanthropy:

- Pursue social investments and philanthropic contributions that tie in with the core competencies
- __Coordinate efforts with other organizations- and not negate or unnecessarily duplicate -efforts
- ____Take responsibility for the intentional and unintentional effects of funding and have due regard for local
- customs, traditions, religions, and priorities of pertinent individuals and groups

Advocacy:

- Publicly advocate the importance of action in relation to one or more UN goals / issues
- Participate in key summits and other important public policy interactions in relation to one or more UN goals / issues

Partnerships:

____Develop and implement partnership projects with public or private organizations

If "Develop and implement partnership projects with public or private organizations" selected:

What types of organizations have you partnered with? Select all that apply:

- ___Government
- ___United Nations
- ___Other multilateral organization
- ___Company
- ____Non-governmental organization
- ____Academia
- ___Other (specify) _____

At what level(s) within the company do your partnership projects occur? Select all that apply:

- ____Global partnership
- ___Local partnership

SECTION IV LOCAL NETWORKS

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1. Is your company engaged in a Global Compact Local Network?

- ___Yes
- ___No

___Unsure

<u>If yes:</u>

How does your company engage in your Local Network(s)? Select all that apply:

- ____Receives assistance with implementation of the Global Compact principles
- ____Receives assistance with Communication on Progress (COP)
- ____Participates in policy dialogue
- ____Shares practices and experiences with peers
- ____Engages in collective action
- ____Networks with non-business stakeholders
- ___Networks with other companies
- ___Involved in Local Network governance
- ___Other (please specify)
- ___Unsure

For each choice selected:

How helpful is this engagement to your company?

On a scale of 1 to 5: 1= Not helpful, 5= Extremely helpful (select only one choice):

- ___1 (Not helpful)
- ___2
- ___3
- 4
- ___5 (Extremely helpful)

<u> If no:</u>

Why is your company not engaged in a Global Compact Local Network? Select all that apply:

- ____Not aware of a Local Network in my country
- ____Engage directly with the GC at the global level
- ___Insufficient time/capacity to engage in Local Network
- ____Activities do not meet my expectations
- ____Does not add value to company's overall corporate responsibility agenda
- Local Network has restrictive entry criteria (e.g. fees)
- ___Other (please specify)
- ___Unsure

SECTION V

SUSTAINABILITY REPORTING

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1. Has your company report on its sustainability performance?

- ___Yes
- ___No

<u>If yes:</u>

How does your company benefit from sustainability reporting? Select all that apply:

- ____Helps integrate corporate responsibility commitment into business operations
- ____Enhances commitment by the CEO
- ____Enhances stakeholder relations
- ____Promotes internal information sharing among departments
- ____Demonstrates active participation in the Global Compact
- ___Improves corporate reputation
- Provides information for investors to evaluate sustainability performance
- ____Does not benefit
- ___Other (please specify)
- ___Unsure

What challenges does your company face in sustainability reporting? Select all that apply:

- ____Lack of standard performance metrics
- ____Too many reporting standards and frameworks
- ___Insufficient internal process to monitor, measure and report
- ____Company structure not conducive to internal reporting/information sharing
- ___Lack of experience with public reporting
- ___Lack of resources
- ____Not a priority within the company
- ___Other (please specify)
- ___None
- ___Unsure

Does your company integrate its sustainability metrics and/or performance into its annual financial report?

- ___Yes
- ___No
- ____No, but we plan to in the coming years
- ___Not applicable (e.g., company does not produce annual financial report)

SECTION VI

ASSESSMENT & PROGRESS

Note: This is not an evaluation of your company's policies and performance. The survey is strictly used for information gathering and it is important to answer accurately. All information provided will be treated in strict confidence.

Note on terminology: The terms corporate responsibility and corporate sustainability are used interchangeably in this survey – and are defined as a company's delivery of long-term value in financial, social, environmental and ethical terms – covering all ten principles of the Global Compact.

1. The Global Compact recognizes that implementing universal principles into business strategy, culture and operations can be a long-term process and encourages participants to follow a path of continuous improvement.

Overall, how would you describe your company's current level of implementation of the Global Compact's ten principles?

On a scale of 1 to 5: 1= Beginner, 5= Advanced performer (select only one choice):

___1 (Beginner) ___2 ___3 __4

5 (Advanced performer)

- 2. What challenges does your company face in advancing to the next level of implementation of the Global Compact's principles? Select all that apply:
 - ____Lack of financial resources
 - ____Lack of support from top management
 - ____Competing strategic priorities
 - ___Lack of knowledge
 - ____No clear link to business value
 - ___Lack of recognition from investors
 - ____Implementing strategy across business functions
 - Extending strategy throughout the supply chain
 - ____Extending strategy throughout subsidiaries
 - ____Difficulty due to operating environment (e.g., conflict area, poor state governance)

3. How can the the Global Compact help your company reach the next level of corporate sustainability performance? Select all that apply:

- ____Increase capacity of Local Networks
- ____Develop/recommend tools and guidance materials
- ____Provide greater linkages with investors
- ____Collect and share good practice examples
- ____Promote multi-stakeholder dialogue
- ____Develop specialized engagement platforms for action (e.g., Caring for Climate, Women's Empowerment Principles)
- ____Develop collective action opportunities
- ____Conduct trainings
- ___Other (specify) ____
- ____Nothing
- ___Unsure

SECTION VII

BASIC COMPANY INFORMATION

1. Where is your company located?

- 2. Is your company a subsidiary?
 - ___Yes
 - ___No

If yes: Where is your parent company headquartered?

3. How many people does your company employ, including all locations?

- ____ 10 249
- ____ 250 4,999
- ____ 5,000 50,000
- ____ >50,000
- 4. What are your company's annual revenues (in US\$)?
 - <25 million
 - ____ 25 250 million
 - ____ 250 million 1 billion
 - ____ > 1 billion
- 5. Which of the following best describes your company? Select all that apply:
 - ____Privately owned
 - ____Publicly traded
 - Partially state-owned enterprise Fully state-owned enterprise

 - ___Other (please specify)
- 6. Please indicate your industry:
- 7. When did your company join the Global Compact?
 - 2000
 - 2001
 - 2002
 - 2003
 - 2004
 - 2005
 - _2006
 - 2007
 - 2008 2009
 - 2010
 - 2011
 - _2012

8. Please specify your corporate department/position:

- ___Board of Directors
- ___Chief Executive
- Sustainability/Corporate Responsibility
- ____Human Resources
- ___Sales & Marketing
- ____Environment, Health & Safety
- ___Operations
- ____Public Affairs/Communications
- ___Legal/Compliance
- ____Finance/Accounting
- ____Business Development
- Logistics/Supply Chain
- ___Consultant
- ___Other

We thank you for your time spent taking this survey.